

## GOULBURN

### Project update

The enabling works for the project that prepare the site for the new clinical services building have been completed. These works included the construction, demolition and relocation of a number of buildings and services that were in the existing footprint of the new building.

The project remains on track for main works to begin in the coming months, with excavation works starting first.

The Geofabric will remain on-site during this period as an erosion and dust mitigation measure until main works construction begins. Geofabric is an alternative environmentally-friendly dust suppression technique used as a substitute for water.

The final round of Project User Groups (PUGs) was successfully held in July with final insights captured and clarity achieved around the new design.

The project team would like to thank each of the PUG representatives for their time, hard work and dedication to the project. The help and expertise of the PUGs has been invaluable.



*The project team presented with the new proposed façade.*

### Façade a step closer to reality

The Executive User Group endorsed the new proposed façade and final hospital design, following a presentation that provided an insight to the new facility with an augmented reality display of the one and two bed rooms.

Project team members were treated to an experience of stepping into the new facility through the lens of augmented reality goggles. Users could then walk around the space, walk through doorways and even jump on beds.

The new façade and hospital design will now be submitted with the State Significant Development Application. Once approved, the project team will bring the façade and augmented reality experience to the community.

Watch this space for the opportunity to be one of the first to see and experience all that will be coming to Goulburn in 2021!



*The final Rehabilitation and GEM Project User Group.*

## Behind the scenes of the project

There's more to building a hospital than constructing a new building. The Goulburn Hospital and Health Service Redevelopment has a series of focus streams across a number of key areas. Each area is pivotal to the overall planning and development and are outlined below:

1. Clinical and service model of care change requirements and development for the new hospital, led by Service Development Officer Naomi Ruzsicska.
2. Operational change requirements and development for the new hospital, led by Project Lead Kerry Hort.
3. Workforce and resource requirements, development and planning, led by Workforce Planner Estelle Roberts.
4. Furniture fittings and equipment and major medical equipment requirements to be finalised, trialling of equipment, ordering, scheduling and installation, led by FFE Project Officer Debra McGufficke.
5. Information, communication and technology requirements to be designed and finalised with planning for installation having commenced, led by ICT Architect Arthur Brooks and ICT Project Manager Louise Tan.
6. Asset and facility requirements for the ongoing management of the building and how it will integrate with current systems, led by General Manager Asset Peter Lawrence and Assistant Engineer Anthony Larkin.

7. Arts and heritage requirements for the new hospital will evolve with areas now allocated for arts and heritage items, led by Senior Nurse Manager John Gale.
8. Communications requirements, strategic planning, media and political liaison, led by Major Capital Works Communications Manager Becky Bergman.

Overarching all of the redevelopment focus streams is the planning and preparation for the Operational Commissioning of the new clinical services building, which will be led by Kerry Hort with support of Denis Thomas, Cheryl Tozer, the Goulburn Executive and those mentioned above.

The main goal is to ensure that all staff and patients are able to successfully transition into the new building and are able to immediately provide and receive safe and efficient care in the new hospital environment.



*Aerial view of site of the new clinical services building.*

## COOMA

### Project update

The Cooma Hospital Redevelopment has forged ahead as works got underway at the existing entrance of the hydrotherapy pool.

Residents using the pool were directed to new entrance arrangements, with a temporary entrance and lobby area set up further down the corridor. All changes, walkways and entry points to the hospital have been clearly marked.

### UC + ANU Clinical Training Facilities

The South East NSW Health Collaborative project has begun construction of the first of its clinical health training facilities at Cooma Hospital.

With construction starting on August 9, the centre is the first of three facilities in Cooma, Bega and Moruya that aim to increase training capability and research in nursing, midwifery, allied health and medicine.

The joint venture between the University of Canberra and the Australian National University has received nearly \$8 million in federal government funding for the three centres, with additional funding provided for student accommodation.

The centres will make inroads into the issue of accessibility to healthcare in regional areas, as well as offer potential for collaboration, bridge building and professional development between health service staff and the universities.



*Signs marking the Hydrotherapy Pool entrance.*



*Professor Michelle Lincoln, Professor Imogen Mitchell and Professor Deep Saini turn the first sod for the project on 9 August 2019.*

## BRAIDWOOD

### Project update

An intimate traditional Aboriginal Smoking Ceremony marked the start of excavation works for the Braidwood MPS Redevelopment on Saturday 3 August 2019.

Aboriginal Elder Uncle Max Harrison performed the ceremony along with Yuin people, blessing the site as well as those directly involved with the project.

The Smoking Ceremony also marked the start of a long-term collaboration between the redevelopment project and the local Aboriginal community, which will be reflected in artworks and landscaping around the new hospital building.

Health Service Manager Patricia Hemler said the Smoking Ceremony represented Aboriginal tradition and healthcare coming together, and reinforced the project's commitment to planning health facilities with its diverse communities.

"Our commitment is to work with Aboriginal and Torres Strait Islander Elders and the community to build a positive and lasting tradition at Braidwood," Ms Hemler said.

Braidwood MPS Redevelopment has transitioned from enabling works to site preparation, with Richard Crookes Constructions removing the various outbuildings that were located within the footprint of the new facility.

The site has now been prepared and the contractor has begun digging the footings for the new building.



*Aboriginal Elder Uncle Max Harrison explains the significance of the site.*



*Uncle Max and the Yuin people blessing the redevelopment site.*



*General Manager Denis Thomas experiences the smoking first hand.*

## YASS

### Project update

As part of the Yass Hospital Redevelopment the electrical services were temporarily shutdown in order to install the new main switchboard and generator.

The electrical services shutdowns took place intermittently on Saturday 24 August and Sunday 25 August, with the hospital receiving its electrical supply from backup generators during this time.

The new entrance airlock now is almost complete and ready to be handed over to the LHD in the coming weeks.

Amenity works are also nearing completion, with a new toilet, shower and combined bathroom.

In other exciting news, the project has been given approval to purchase a new cardiac monitoring system for use in the emergency department and inpatient unit.

### Arts and Heritage Group — EOI

As part of the redevelopment we would love ideas on how to make Yass Hospital a more welcoming and culturally appropriate place, particularly for Aboriginal and Torres Strait Islander people.

To help with this, the team is setting up a local Arts and Heritage working group to coordinate ideas for art and signage.

If you would like to join our small working group please email your interest to [SNSWLHD-Redevelopments@health.nsw.gov.au](mailto:SNSWLHD-Redevelopments@health.nsw.gov.au).



*The new entrance airlock is almost complete.*



*Workers forge ahead on the palliative care inpatient rooms.*



*The new medical records room.*

## PAMBULA

With the \$2.6 million in refurbishment works now complete, Pambula Hospital held a launch event on 15 August showcasing the refurbished inpatient wards; new main entry and reception; refurbished Assessment, Treatment and Care Centre (ATC); treatment spaces; bathroom facilities and exercise room.

Patients attending the refurbished ATC are assessed, treated and discharged by the nurse; referred to a local GP medical service for further assessment or treatment; or transferred to SERH for treatment.

The nurse practitioner led model of the ATC is performing well, with the practitioner able to triage category 4 and 5 patients, write prescriptions, stabilise presenting patients if required and create a pathway of care as needed.

For more information visit

[www.snswhd.health.nsw.gov.au/  
health-services](http://www.snswhd.health.nsw.gov.au/health-services)

Contact our team on 02 6495 8200 or  
email [Kelly.Jurd@health.nsw.gov.au](mailto:Kelly.Jurd@health.nsw.gov.au).



*Attendees gather around to hear the launch announcement.*



*SNSWLHD Board Member Mr Russell Fitzpatrick and Pambula Hospital Acting Nurse Manager Ms Kelly Jurd help cut the ribbon for the official opening.*

## HOW TO BUILD A HOSPITAL

Redeveloping a hospital is not as straight forward as you may think – every redevelopment is tailored to a community’s unique needs. Once the Local Health District (LHD) completes the Clinical Services Plan, Health Infrastructure along with the LHD appoint a Lead Design Team to begin planning for the redevelopment. This involves creating a hospital campus master plan, which then is used to develop a concept design.

Combining information from the Clinical Services Plan, master plan and concept design, a business case is compiled which outlines the redevelopment’s scope and budget.

Only after we have conducted this extensive planning and design process can we start building. Delivery involves the award of a construction tender with the successful contractor beginning construction works which can include enabling works, early works and/or main works. As many of our redevelopments take place on existing hospital sites, it is essential that works are staged to not compromise the day to day operations of the staff and clinicians in providing patient care.

Health Infrastructure has developed a systematic approach to redeveloping hospital and health care facilities, and this is outlined in the diagram below.



For more information on how to build a hospital visit [www.hinfra.health.nsw.gov.au](http://www.hinfra.health.nsw.gov.au).