

## GOULBURN

### Demolition in final stages

Demolition of Lady Grose Home and Springfield House is almost complete with work to continue over the coming months to prepare the foundation of our new four storey clinical services building.

The new Asset Management Office was handed over to the LHD on Monday 11 February 2019, with administration staff moving into their new home.

The new Waste Shed and Asset Workshop buildings are forging ahead with footings poured, steel frames assembled, roofing and cladding installed, and plumbing and electrical rough-ins underway. These two services have been working in temporary accommodation and are really looking forward to moving into their new home by the end of April.

With the large-scale activity, you may have noticed workers wearing full-body personal protective equipment (PPE). These workers are experts in asbestos management planning, identification, remediation and disposal.

The suits are worn when the team need to handle and remove hazardous material found during their work.

All major construction projects, like the Goulburn Hospital and Health Service Redevelopment, must comply with stringent legislative workplace health and safety (WHS), environmental and planning controls.

The project team is making sure every precaution is taken, with the safety of local residents, the general public, hospital users and construction workers being our highest priority.



*The official handover of the Asset Management Office to the LHD.*



*Clearing the way for the new four storey clinical services building.*



*Example of full-body PPE worn by Goulburn construction workers.*

## COOMA

Southern NSW Local Health District was excited at the announcement of Project Coordination as the successful contractor to deliver the upcoming \$18.6 million Cooma Hospital Redevelopment.

The project team and contractor have already started preliminary planning with construction expected to begin in the coming months.

Staff have been heavily involved in the planning to ensure that business continues as usual, with the first change to Cooma Hospital being the installation of hoarding behind the reception area.

The hoarding will allow for preliminary investigations to go ahead without impacting on our front of house processes.

Some office moves will begin from Thursday 28 February 2019. Every effort has been made to minimise disruption, with no change in the way the community and patients access our services at this stage.

We thank you for your patience during this exciting time.

If you have any questions or concerns please contact the redevelopment team on [SNSWLHD-Redevelopments@health.nsw.gov.au](mailto:SNSWLHD-Redevelopments@health.nsw.gov.au).



*Members of the Cooma Community Consultative Committee, SNSWLHD and Health Infrastructure watch on as the successful contractor is announced on 1 February 2019.*



*Monaro Cluster General Manager Nicola Yates talks about the extensive planning for the project to date.*

## BRAIDWOOD

On 18 January 2019 Richard Crookes Constructions was announced as the successful main works contractor for the Braidwood Multipurpose Service (MPS) Redevelopment project.

The redevelopment will include in-patient rooms, increased residential aged care beds with activity, lounge and dining facilities, a dedicated Emergency Department and staff accommodation in a new, purpose-built facility.

Managing Director of Richard Crookes Constructions, Jamie Crookes, said delivering projects for regional communities is rewarding.

“We recognise the incredible contribution that the MPS program makes to communities and allows us to give back in local areas by driving local industry participation and regional growth,” he said.

“We look forward to a continued partnership with Southern NSW Local Health District, Health Infrastructure and the local communities in which we operate.”

The project team and contractor have already commenced preliminary planning with construction expected to begin next month.



*Team building fun with members of the redevelopment project team and Richard Crookes Constructions during the start-up workshop.*



*Members of the redevelopment project team and Richard Crookes Constructions discuss planning details.*

## YASS

Southern NSW Local Health District was excited at the announcement of Richard Crookes Constructions as the successful main works contractor for the \$8 million Yass Hospital Redevelopment project.

While the funding is being provided from the MPS program, Yass Hospital will not be changing to a MPS and aged care will continue to be provided by the aged care providers in Yass.

The redevelopment will include ongoing 24-hour access to emergency care, an additional treatment bay, dedicated ambulance entry point, an increase in inpatient beds, improved community and allied health facilities and ongoing access to X-ray services.

The project team and contractor have already commenced preliminary planning with construction expected to begin later this month.



*Members of the redevelopment project team and Richard Crookes Constructions in talks about construction planning.*

## EUROBODALLA

The Eurobodalla team has been busy undertaking a monumental amount of work around the proposed Models of Care for the new \$150 million facility.

The complexities of providing health care across two sites in relatively close proximity are enormous, especially when trying to attract skilled professionals to the area.

Many people travel out of the region for healthcare that can't currently be provided locally.

The initial Clinical Services Plan (CSP), developed with the help of local communities, details which services can and should be provided in the Eurobodalla.

Over a ten day period, Southern NSW Local Health District facilitated seven Model of Care Workshops with over 100 clinical staff and managers from across the District, as well as staff from the Agency for Clinical Innovation and Ministry of Health, to determine exactly which health services and models of care are needed for the Eurobodalla region.

The outcomes of these workshops will inform the final CSP that will be submitted to the Ministry of Health in June of this year.

The effort of a number of people should be acknowledged for both planning and being involved in the Eurobodalla Model of Care Workshops, with a special thanks to Eurobodalla Cluster General Manager Lisa Kennedy and Health Service Planning Manager Kristi Payten.



*The Eurobodalla Medical Model of Care Workshop participants.*



*Some of the Eurobodalla Surgical Model of Care Workshop participants.*

## PAMBULA

The Pambula Hospital Refurbishment project forged ahead in 2018, with a new main entry and reception, refurbished Assessment, Treatment and Care Clinic, new treatment spaces, waiting room bathroom facilities and exercise room.

The next stage is well underway, with demolition of the staff station, medication room and hallway in its final stages, and due for completion in May 2019.



*Pambula staff station before demolition.*



*Pambula hallway demolition.*



*Pambula staff station after demolition.*

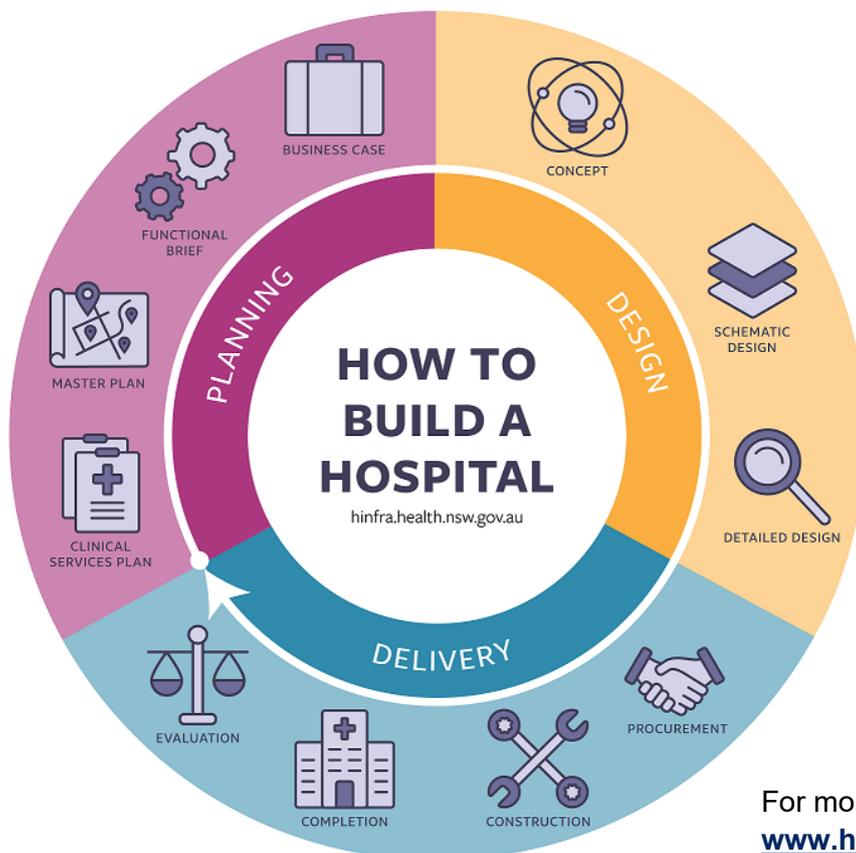
## HOW TO BUILD A HOSPITAL

Redeveloping a hospital is not as straight forward as you may think – every redevelopment is tailored to a community’s unique needs. Once the Local Health District (LHD) completes the Clinical Services Plan, Health Infrastructure along with the LHD appoint a Lead Design Team to begin planning for the redevelopment. This involves creating a hospital campus master plan, which then is used to develop a concept design.

Combining information from the Clinical Services Plan, master plan and concept design, a business case is compiled which outlines the redevelopment’s scope and budget.

Only after we have conducted this extensive planning and design process can we start building. Delivery involves the award of a construction tender with the successful contractor beginning construction works which can include enabling works, early works and/or main works. As many of our redevelopments take place on existing hospital sites, it is essential that works are staged to not compromise the day to day operations of the staff and clinicians in providing patient care.

Health Infrastructure has developed a systematic approach to redeveloping hospital and health care facilities, and this is outlined in the diagram below.



For more information on how to build a hospital visit [www.hinfra.health.nsw.gov.au](http://www.hinfra.health.nsw.gov.au).