Project Update

Happy New Year from the Redevelopment team

2020 was a busy year for the Goulburn Hospital and Health Service Redevelopment. Construction of the new Clinical Services Building is on track for completion later this year. The new building will then undergo operational commissioning and an internal fit-out period. Before opening its doors to patients in 2022.

Here is a snapshot of what was delivered in 2020 and a quick rundown of what to expect in 2021.

Thank you to all Goulburn Health Service staff, community members and stakeholders who contribute and support the Redevelopment. Your input is gratefully received and the Redevelopment project team looks forward to sharing more information as the project progresses.

December 2020. *Latest aerial view from the corner of Faithfull and Goldsmith streets.*

GOULBURN
HOSPITAL AND HEALTH SERVICE REDEVELOPMENT

Project Update: January 2021

Main works statistics (as at December 2020)

Premier Gladys Berejiklian meets members of the Goulburn Hospital and Health Service Redevelopment team as part of 'Topping Out' (29 September 2020): Courtney, Site Engineer and Lachlan, Electrical Apprentice.

4,200 cubic metres of concrete has been poured for the new building.

911 workers have been inducted onto the construction site.

110 tonnes of structural steel will be used in the new building.

Approximately **2km** of submain cabling has been installed to date.

72% of waste generated by the project has been recycled.

60% of APIC (Aboriginal Participation in Construction) target has been reached.

Over **600T** of steel reinforcement has been used on the project to date.

Infrastructure projects, such as this at Goulburn, support the health and wellbeing of local communities, and also deliver direct and indirect jobs in health, construction and related industries, including **34** sub-contractors currently engaged in the project.

For more information visit: goulburnredevelopment.health.nsw.gov.au

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GOULBURN
HOSPITAL AND HEALTH SERVICE REDEVELOPMENT

Project Update: January 2021

Coming up...

In early 2021 we will say good bye to Cranium, the scaffolding will come down and the façade of the new building will be revealed.

Throughout the year Health Service staff, community members and stakeholders will see and hear more about:

- Interiors
- Arts & Heritage
- Landscaping
- Preparing to move in
- Opening the Clinical Service Building
- Final works.

Fun facts … Did you know?

- There will be over 300 glove dispensers installed.
  - Each unit will hold 4 boxes of gloves.
  - Each box of gloves contains 100 gloves.
  - That's 122,000 gloves on opening day.
- There will be over 140 toilet roll holders, each holding two rolls of toilet paper.
- Over 1160 dispensers will be installed for alcohol based hand rub and soap.
- There will be over 340 paper towel dispensers.

Artist impression of interior design strategy for Goulburn Hospital and Health Service

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GOULBURN
HOSPITAL AND HEALTH SERVICE REDEVELOPMENT

Project Update: January 2021

Health Service Initiatives

SPOTLIGHT ON: Project User Groups (PUGs)

From the start of the Goulburn Hospital and Health Service Redevelopment Project User Groups (PUGs) have played a vital role in shaping the new facility.

PUG members include clinicians, practitioners, patient and community representatives and stakeholders, such as NSW Ambulance, Police, Fire and Corrective Services, all of whom bring essential insights and practical experience.

PUGs work directly with the Redevelopment project team, to plan, design and shape the new health facility, focused on efficient, patient centred care, well planned and designed functional workspaces, community representation and accessibility.

The Goulburn Hospital and Health Service Project User Groups have involved:

- Working across all aspects of the Hospital and Health Service Redevelopment, from clinical design, room layouts, interior design, wayfinding and landscaping.
- 14 departments, with a minimum of three LHD clinical and service specialist representatives from each department attending each meeting.
  Some key staff members have attended every PUG, including Infection Prevention, Biomedical, HealthShare, Assets and Facility Management and ICT.
- A minimum of 12 participants attended each session, with some sessions involving over 20 participants.
- In addition to formal PUG meetings members have invested many additional hours participating in informal staff meetings, quick' phone calls, emails, rigorous checking of plans, tours and site visits.

THANK YOU TO ALL OUR PUG MEMBERS. YOU ARE OUTSTANDING!

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Project Update: January 2021

Main works timeline

March 2020

First concrete pour for the new Clinical Services Building and the 40 metre tower crane was installed.

May 2020

Work to construct the Ground Floor of the new building started.

Scaffolding was erected, installation of retaining walls and services had commenced.

Formwork was erected across the redevelopment site.

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Project Update: January 2021

SPOTLIGHT ON FFE: Furniture Fixtures and Equipment and MME: Medicine and Medical Equipment.

This aspect of the Redevelopment is all about making sure we have the right equipment, furniture and fixtures in the new health facility. From beds and chairs to lights in the operating theatres, patient monitors (yes the machines that go 'ping'), the reprocessors that clean things and medical imaging machines – they are all important in the delivery of health care and making a hospital work.

A huge amount of work goes into mapping equipment requirements with new models of care and making sure that all of these items are in place before the new health facility opens its doors to patients.

Local Innovation

The Development team worked with a local Goulburn firm on the creation of a bespoke, acrylic PPE dispenser for the new health facility

Over the last 12 months the Redevelopment team have:

- Trialed a digital operating theatre.
- Started and completed tender process for medical pendants, and lighting and digital operating room equipment.
- Completed the purchase general X-Ray equipment and the Orthopantomogram (OPG).
- By working with vendors and NSW HealthShare the Redevelopment team have been able to deliver value-for-money general imaging services and dental x-rays.
- Undertaken a detail assessment of current hospital equipment that will be transferred to the new facility and what will be purchased new.
- Held demonstration days and clinical trials to find a preferred supplier for the patient monitoring and telemetry.
- This process will deliver a value-for-money solution and technologically current new system and enable a seamless patient journey throughout the new facility.
- Health presentations and workshops on mortuary fridges and freezers, and ceiling mounted lifters.
- Coordinated the design of a new endoscopic reprocessing room and procurement of that equipment.

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Other Health Service Initiatives

Change management: Investing in new models of care

Focusing on improving the journey and overall experience for patients and their families and carers as they move through the newly designed building and benefit from improved care the new spaces and the new technology offers .

Operational commissioning

Collaboratively planning the transition to the new facility for staff, patients, allied health providers, suppliers and the community kicked off in August 2020 with the Operational Commissioning (OC) Working Group.

To date, four workshops have been held focusing on:

- Pre-move and move week scheduling and guiding operational principles.
- Travel routes for patients, removalists inclusive of admission, emergency and cleaning checkpoints.
- OC Command Centre location, operational requirements and roles and representatives.
- OC resources including Department Transition and Commissioning Group Leads and key focus areas for 2021:
  - Training, induction and scenario testing
  - Move logistics, plans and resources
  - Patient classifications and transfer plans
  - Operational Readiness checks
  - Department FFE transfer processes and schedules

ICT

In 2020, the Goulburn Hospital and Health Service Redevelopment ICT team have been focused on designing and delivering the ‘core’ and critical ICT infrastructure for the new Clinical Services Building.

Working hand-in-glove with FFE / MME the core provides the foundation and the platform that enables and integrates a range of health care systems and services.

Key elements of the core include the wired and wireless network, new IP-based telephony solution, AV equipment for meeting rooms, and message integration – to name a few.

For the project team is all about making sure we have the core ICT infrastructure in place which will enhance the way we work, share information and deliver health care.

GOULBURN
HOSPITAL AND HEALTH SERVICE REDEVELOPMENT

Project Update: January 2021

Main works timeline

July 2020

Meet Cranium!

Winner of the Name the Crane competition announced and Naming Ceremony held.

Pictured: Cranium (40 metre tower crane) with Alex, the winner of the Name the Crane competition and representatives from Hansen Yuncken's Goulburn Hospital and Health Service Redevelopment team.

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Main works timeline

September 2020

Topping Out

The new Clinical Services Building reached its highest point of construction

Topping Out at Goulburn Hospital and Health Service Redevelopment. Left to right: Premier Gladys Berejiklian and Member for Goulburn Wendy Tuckerman

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About the $150 million Goulburn Hospital and Health Service Redevelopment

Construction of the new four-storey Clinical Services Building will include:

- a new main entry and hospital reception,
- a new emergency department,
- a new medical imaging department,
- a new intensive care unit,
- new operating theatres, day surgery and recovery areas,
- new medical, surgical, paediatric, rehabilitation and geriatric inpatient units with specific designated palliative care beds, and
- a new maternity unit and birthing suite, as well as ambulatory paediatric and antenatal clinics.

The Redevelopment will also deliver improved on-site car parking and an extension to the Community Health building for Community Mental Health.

November 2020

Construction is progressing well, focused on remaining external steel structure, façade and internal services and wall finishes.

The Goulburn Hospital and Health Service Redevelopment team includes:

- Health Infrastructure
- Southern NSW Local Health District
- TSA Management
- Hansen Yuncken.

The NSW Government is investing in health facilities across the Southern NSW Local Health

The NSW Government is investing in health facilities across the Southern NSW Local Health District. This includes $18.6 million for the Cooma Hospital Redevelopment, the redevelopment of the Yass Hospital and Braidwood MPS as part of the Government's $297 million Multipurpose Service Program and the $150 million Goulburn Hospital and Health Service Redevelopment. The NSW Government has also committed $200 million to deliver the new Eurobodalla Health Service.

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